



2009

RANGIWEWEHI CHARITABLE TRUST  
ANNUAL GENERAL MEETING CEO  
REPORT

Prepared by | Kahuariki Hancock 11/28/2009

November 2008 to November 2010

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## DIRECTORY

### TE MARU O NGATI RANGIWEWEHI

**Address:** PO Box 971, Rotorua  
**Office** 07 3494590  
**Mobile** 0272320444  
**Email** [info@rangiwewehi.com](mailto:info@rangiwewehi.com)  
**Website:** [www.rangiwewehi.com](http://www.rangiwewehi.com)

#### EXECUTIVE COMMITTEE

|                                |                        |
|--------------------------------|------------------------|
| <b>Chairperson:</b>            | Te Rangikaheke Bidois  |
| <b>Deputy Chairperson:</b>     | Ngahihi o Te ra Bidois |
| <b>Taumata Representative:</b> | Tauri Morgan           |
| <b>Treasurer:</b>              | Lee-Anne Bidois        |
| <b>Secretary/Minute Taker:</b> | Lilliette Walton       |

#### DELEGATES. – SUB ENTITIES

|  |   |
|--|---|
| <b>Marae Trustees:</b>                           | Henare Mohi   |
| <b>Te Kotahitanga o Te Arawa Waka Fisheries:</b> | Tangihaere McFarlane  |
| <b>Kaumatua Delegate:</b>                        | Ella Bidois   |
| <b>Church:</b>                                   | Kato Bidois   |
| <b>Iwi Delegates:</b>                            | Dell Raerino, Tuiti Walker, Hikairo Paul,<br>Kahuariki Hancock, Ella Bidois |
| <b>Snr. Cultural Group</b>                       | Erin Thompson-Pou, Wayne Douglas  |
| <b>Kohanga Reo:</b>                              | Shirley Oneroa  |
| <b>Activities Club:</b>                          | Emeretiana Hahunga-Lui  |
| <b>Hauora:</b>                                   | Katerina Pihera, Anaru Bidois and Cherry<br>Nikora.                         |
| <b>Rangatahi:</b>                                | Kahurangi Hodge   |

#### RANGIWEWEHI CHARITABLE TRUST

|                                    |   |
|------------------------------------|---|
| Te Rangikaheke Bidois (Chair)      | Ngahihi o Te Ra Bidois                    |
| Tauri Morgan                       | Mita Mohi                                 |
| Anaru Bidois                       | Pauline Tangohau                          |
| Bronwyn Yates                      | Donna Waiariki                            |
| Carolyn Flavell                    | Leonie Jones                              |
| Toro Bidois                        | <b>Treasurer:</b> Vacant                  |
| <b>Secretary:</b> Lilliette Walton | <b>Auditor:</b> Allan Jeffs / Isles Casey |
| <b>Bank:</b> Westpac               | <b>Solicitors:</b> Woodward Law – D Hall  |
| National Bank                      | Chadwick Law – J T M Chadwick             |

#### TARIMANO MARAE TRUST

|                                    |                          |
|------------------------------------|--------------------------|
| Dennis Thompson (Chairperson)      | Henare Mohi              |
| Tauri Morgan                       | Hikairo Paul             |
| Cherry Nikora                      | Te Rangikaheke Bidois    |
| Marnie Flavell                     |                          |
| <b>Secretary:</b> Lilliette Walton | <b>Treasurer:</b> Vacant |

## Glossary:

|        |                                    |
|--------|------------------------------------|
| TMONR  | Te Maru o Ngati Rangiwewehi        |
| RCT    | Rangiwewehi Charitable Trust       |
| TMT    | Tarimano Marae Trust               |
| MKTT   | Mangorewa Kaharoa Te Taumata Trust |
| RDC    | Rotorua District Council           |
| EBOP   | Environment Bay of Plenty          |
| DOC    | Department of Conservation         |
| MSD    | Ministry of Social Development     |
| TPK    | Te Puni Kokiri                     |
| OTS    | Office of Treaty Settlements       |
| CFRT   | Crown Forest Rental Trust          |
| TWPOTA | Te Waka Pumau o Te Arawa           |
| TWHON  | Te Whare Hauora o Ngongotaha       |
| CEO    | Chief Executive Officer            |
| AGM    | Annual General Meeting             |

## CHIEF EXECUTIVE OFFICER REPORT

### 28<sup>TH</sup> NOVEMBER 2009

#### *Tena koutou katoa*

It is my pleasure to report on events since last year's Annual General Meeting.

This report is an overview of the previous 12 months activities and provides insight into the next 12 to 24 months activities.

I would like to thank our Rangatahi and Cookie Bears for their commitment to upholding the mana of Ngati Rangiwewehi. To our Kaumatua and People with the staff who have worked tirelessly throughout the year and latterly to present your Annual reports and Audited accounts.

The financial reporting period is 30<sup>th</sup> April 2008 to 31<sup>st</sup> March 2009.

A further financial disclosure report for the period April 2009 to 30 November 2009 will be given at the next Hui a Marama of Te Maru o Ngati Rangiwewehi.

The accounts are currently being prepared for the Auditor to be achieved by the above date.

In 2008 we adopted the acronym C-STEPES and this year have updated the acronym to C-STEPLES, to embrace the Legal aspects now included in this organizations behavior and growth.

Because of the range of activities and number of projects that have been ongoing since November 2008, this report provides the opportunity to:

- give an update on all activities and projects to 30 November 2009
- introduces the C-STEPLES concept as a reporting format
- provides current and future direction / development, supported by rationale (reasoning), and  
Its associated recommendations

## C-STEPLES

### CULTURAL

#### **Te Reo me ona Tikanga**

*Current:* Ngati Rangiwewehi wants to increase our capacity and succession planning in the areas of Te reo and tikanga.

1. Toku Rangiwewehitanga – a day will be set aside to celebrate who we are as Ngati Rangiwewehi
2. Te Reo Development Plan– this is an ongoing issue and funding avenues are available through Community outreach programmes that encourage strengthening Te reo Maori and tikanga. It will include planning for language Wananga – Karanga & Whaikorero.

*Future Direction:* Wananga required, with direction from Kaumatua / Koeke with the knowledge of tikanga i.e. re-introduction of Kai Karanga and Whaikorero Wananga. The 'Education Sub-Committee' has to be revitalised to assist with the organisation of Wananga to be planned.

*Rationale:* Te Reo me ona Tikanga requires strengthening. Tikanga - Important links / practices are being lost. Demands on our Kaumatua, and those who have 'carried' the mana of our iwi, are becoming unrealistic. Our 'succession planning' needs to be put in place. Whanau need to nominate dedicated members to pick up the range of roles to support and run our marae during formal tangihanga and all other occasions.

**Recommendations to include:** Whanau nominate dedicated members to learn and carry out the range of roles to support and run our marae during formal tangihanga and all other occasions. Names of nominated Whanau be advised to TMONR through Secretary of TMT and RCT, and be encouraged to attend the upcoming Wananga

## **Recommendation: A Committee is established to undertake the role of co-coordinating Wananga a Iwi.**

### **Marae / Village**

*Currently:* Caretaker (Marae and Urupa) are managed by the TMT trustees. Whanau members and Probation have been caretaking aspects of marae exterior.

Tarimano Marae Trustees approved 'in principle' a Tarimano Marae Action Plan. Project Committee 'volunteered'. 'Settling in period' has shown a number of 'fix ups' still outstanding and major upgrades definitely required.

*Future Direction:* Caretakers (2) required. Caretaker remuneration requires upgrading; funding needs to be found for these positions.

Marae Project Committee and Co-Coordinator required providing hands-on support for ongoing marae maintenance, Marae Action Plan and Stage 2 of the 5 year Marae Development Plan.

*Rationale:* Marae DIY helped Ngati Rangiwewehi catch up on much needed deferred maintenance and complete Stage 1 of our 5 year Marae Development Plan. DIY Marae was a vehicle which enhanced whakawhanaungatanga for Ngati Rangiwewehi. It also created opportunity for many Ngati Rangiwewehi to come home and renew their ahi kaa and reaffirm Tarimano as their Turangawaewae. It assisted with data base registrations, including some skill base information which we need to capitalise on for future developments.

**Recommendation:** Appointment of 3 caretakers, 2 x Tarimano Marae, 1 x Puhirua Urupa; Confirmation of Marae Project Committee and Co-Ordinator members (refer to TMT for approval. Ride on mowers had been purchased through contributions from Hoko Trust trustees. Caretakers for Puhirua are shared by Marnie Flavell, Hikairo Paul and others. A new sign has been erected at Puhirua created by Doug Maxwell. With a good relationship we now have with Transit NZ, signs have been given that can be erected on the main road alerting all traffic an event in progress ahead. Ted Mita and Hikairo Paul and Manu Khan. Have dedicated huge amounts of volunteer service to the iwi and must be recognized for their tremendous efforts and co-ordination.

## **Recommendation: Tarimano Marae Trust is included in the cultural redress package for Te Maru o Ngati Rangiwewehi. To establish a marae project committee and co-ordinator to support and facilitate the separation of the Marae trust entity from RCT and assist with its associated matters.**

### **Whare Taonga**

*Current:* Ngati Rangiwewehi currently does not have a whare taonga. No facilities to house and display our taonga, including whakaahua (Tupuna and Kapa haka).

*Future:* Preservation of taonga and potential innovation of taonga such as digitalising, display options, and other contemporary techniques to preserve and promote our past for our future. Investigate options and cost of separate whare taonga (or not).

*Rationale:* To encourage debate and discussion on re-hanging and/or re-housing of photos in Tawakeheimoa and Te Aongahoro (Kapa haka); or provide an alternative whare taonga. Hui-a-Iwi / Wananga to discuss these issues (refer to TMT). Te Heparu Pai, across the awa as a

potential site. The photos in Tawakeheimoa have had numerous discussions this matter now rests with the Tarimano Marae Trustees. Research has been conducted around the ownership of the Church, and the return to Iwi ownership.

## **Recommendation: Te Heparā Pai and its associated land are included in the cultural redress package for Te Maru o Ngati Rangiwewehi.**

### **Te Awahou / Te Wai Mimi o Pekehaua (water access) Resource Consent - Kaikaitahuna**

*Current:* Ngati Rangiwewehi along with anybody else could make application to EBOP for water take resource consent.

*Future:* we urgently need to reserve our cultural right as Tangata Whenua over our natural resources within our rohe. This can be realised within the updated Iwi Management Plan, and having input into the RDC district Plan and the Western Bay District Plan.

*Rationale:* this is important for the protection of Ngati Rangiwewehi Cultural relationship with the awa, Whenua and any natural resources. There are also significant potential future economic benefits to be considered and realised.

**Recommendation:** Apply for resource consents on Awahou, Pekehaua Puna and Kaikaitahuna.

## **Recommendation: That the Watercress model be a measure of health for Wai 218 and Wai 219.**

### **Communication**

*Current:* Our traditional and preferred form of cultural communication is 'Kanohi ki Te Kanohi'.

*Future Direction:* Keeping 'Kanohi ki Te Kanohi' communication alive e.g. supporting our Kaumatua in tangihanga and kawē mate. Assisting and attending with communicating to our people, locally and globally.

*Rationale:* We want to preserve and promote this form of communication as it supports our Ngati Rangiwewehitanga, and the integrity of all parties concerned. In embracing future forms of communication such as email we seek to preserve the tikanga behind 'Kanohi ki Te Kanohi' we recognise the strength and principles that our Kaumatua have established with this tikanga. He Kanohi kitea, being seen.

## **Recommendation: adopt the Communication strategy as developed and improve internal communication streams.**

### **Cultural**

*Current:* We are aware of a number of things we do well, and not so well i.e. recent tangihanga have highlighted areas of marae/Iwi operations across the board that need 'fixing up', important links are being lost or missing (for a number of reasons), roles, responsibility and accountability need recognition and definition

*Future Direction:* We want to conduct a cultural audit to enhance and strengthen our Ngati Rangiwewehitanga. Governance, Management and Operations has been in place for the first time and it still needs defining and initiating across the organisation.

*Rationale:* Cultural Audit relates to health of te reo me ona tikanga, connectedness with our marae / iwi, number of fit and active Iwi members supporting our Kaumatua etc, helps identify our strengths and weakness in all areas (SWOT = strength, weakness, opportunities, threats); and can assist us to put in place strategies / mechanisms to strengthen our Rangiwewehitanga.



**Recommendation: That we as Ngati Rangiwewehi work together in collaboration and celebration to strengthen our Cultural identity.**

## **SPIRITUAL – KAITIAKITANGA**

### **Awa / Puna / Whenua / Hahi / Tangata/ waiata o nga Tupuna**

*Current:* Ngati Rangiwewehi has a number of significant waahi tapu i.e. awa, Puna, Whenua.

Ngati Rangiwewehi maintains and revitalise the manaakitanga, kaitiakitanga over those areas.

*Future developments:* To capture sites of significance using GPS, GIS (Global Information Systems) and existing information e.g. waiata koroua, Thesis in Te Reo. JWB Flavell.

*Rationale:* We want to have control over our indigenous information; Levels of access to this information – for determination; maintenance of respect and integrity of our intellectual property and Maturanga. Particularly important when Ngati Rangiwewehi is approached for Iwi resource consent (ie private land development)

GIS system installation now complete and training in progress. State of the art technology and extensive information datasets. Key role in ensuring the sustainable development and use of our natural and physical resources. Planning and implementation of iwi strategy plan and iwi environmental management plan polices, objectives and action plans. The ability for the Te Tari Taiao to become a “approved service provider”.

**Recommendation: establish GIS BUSINESS SERVICES IN 09-10 year.**

### **Nga Karanga Hapu**

*Current:* Ngati Rangiwewehi has close traditional (Whakapapa and whakawhanaungatanga) relationships with marae namely: Tarukenga, (Ngati Tura / Te Ngakau) Parawai (Tuteaiti) and Waiteti (Ngararanui). These have been maintained largely by Kaumatua / kuia and Whanau connections.

*Future Direction:* Inter-marae projects as identified i.e. Te Whare Hauora o Ngongotaha.

*Rationale:* We want to continue to maintain, strengthen and build on these traditional relationships and alliances in order to strengthen our Cultural, Spiritual, Economic, Political and Social capacity.

### **Puhirua / Orangikahui / Pukehinahina, Tiheia, Mangorewa Kaharoa Tect Park.**

*Current:* These waahi tapu are some of the sites of significance to Ngati Rangiwewehi which are currently a part of the Western / Northern Basin Strategy (RDC).

*Future Direction:* Ngati Rangiwewehi needs to maintain and revitalise the manaakitanga, kaitiakitanga over these waahi tapu while developments occur e.g. new subdivision. Updating the Iwi Management Plan to include RMA and other legislation; registration of IMP with RDC and EBOP

*Rationale:* To ensure any developments protect, recognise and acknowledge significant importance of waahi tapu Sites of significance.

**Recommendation: Develop protocols for Co-governance with the Ministry of Cultural Heritage.**

## TECHNOLOGICAL

### *Current:*

**Communication** – *Internal* – information is not getting to all our people Kaumatua, trustees and Tangata

**Communication** – *External* – currently emails via Te Ururoa and the website are our main distribution network, along with attendance at working party hui, Hui a Marama / AGM

**Media** – Approval sits with the TMONR Exec. Delegation through the Chair to project manager is the current policy.

**Website** – Tarimano Marae.com and Rangiwewehi.com are the two Iwi owned websites. [www.tarimano.marae.com](http://www.tarimano.marae.com) and [www.rangiwewehi.com](http://www.rangiwewehi.com).

**Database / Iwi Register** – commissioned by Eco-support Ltd and awaiting coding instructions and finality of data requirements to be captured and approval levels instinct with the Privacy and Confidentiality Laws. Ongoing Iwi Registrations contact: [info@rangiwewehi.com](mailto:info@rangiwewehi.com)

**Broadband** This year a wireless network was established at Tarimano Marae for ease of access by the Management and Negotiations Team this is a new initiative. TMT will be able to offer it as a service should they so choose.

### *Future Direction:*

**Communication:** Internal and External – adoption of updated strategy that improves the disseminating of information without prejudice or breach. as well as improve our 'bush telegraph' bringing back the practice of someone agreeing to call five people and they call five and so on, including the uniqueness of our Paepae putting out panui at appropriate times ie tangihanga etc – as a method of updating the people and Whanau of Rangiwewehi. Attendance to Tangihana Bill Meetings to support Whanau needs to be further encouraged and developed

**Media:** strategy for media communications continues to be refined.

**Website and Database / Iwi Register:** Policies for intellectual property rights, trademarks, patents and copyright, image protection have been adopted.

**Research and Development Unit:** Need to develop a research and development unit to facilitate information gathering, collation and storage i.e. C-STEPLES.

**Rationale:** Our communication networks both internal and external needs improving. The number of projects is being managed at any one time means a lot of meetings and information being circulated to a few, or larger grouping pending the nature of the project. Better management of our information dissemination and feedback. (We have a website in place now. Communication strategy: Utilising our own resources ie; Text messaging, phone calls, email tree, promoting "E Tu Ana a Ngati Rangiwewehi, registrations- new forms have been developed in line with the deed of mandate – an ongoing process. The marae is now internet active enabling us to reach the wider world from inside our whare. Kaumatua have their own forum now meeting every 2<sup>nd</sup> Monday of the month, Governance Group being formed that meet every 2<sup>nd</sup> Wednesday of the month – this group was formed as part of the claims process to help the CEO with direction to progress our claims. All our Hui a iwi are advertised in the newspaper monthly usually 14 days in advance. Initiation of an iwi newsletter distributed quarterly (2 published and distributed already next one due out soon).

**Recommendation: That resource is allocated to the Communications strategy implementation plan prioritizing Ngati Rangiwewehi Iwi members as the target audience.**

## ENVIRONMENTAL

### **Iwi Management Plan**

*Current:* lodged with RDC 2008, includes Resource Management Act (RMA) Provisions.

*Future Direction:* EIMP to be updated to include coastal policy and Iwi intent statements for Regional councils.

Development of Protocols for Co-governance with Department of Conservation, Ministry for culture and heritage, Ministry of Agriculture and Fisheries and the Ministry for Economic development.

*Rationale:* Significant foundation for Ngati Rangiwewehi rohe sustainable development e.g. water, land, air space.

### **Environmental Enhancement Plan**

*Current:* **Hamurana** – Ngati Rangiwewehi participated in the consultation of an enhancement plan for Hamurana and it is currently being implemented by DOC with input from Hamurana Springs Inc Soc and Ngati Rangiwewehi.

*Future Direction / Rationale:* Participation in the EEP will help Ngati Rangiwewehi achieve its aspirations for Hamurana Springs by having a partner i.e. DOC which has the expertise, \$ and manpower to implement.

APR consultants completed an engineer assessment on the building and have produced a report and set of recommendations.

**Taniwha** - has an Environmental Enhancement Plan funded by EBOP

*Future Direction:* has an ongoing project to be completed which will occur in stages as money and resources allow. Environment court decision released. Requires Management to organise an annual General Meeting for the owners and beneficiaries of Pekehaua Puna Trust.

*Rationale:* to support the establishment of a robust structure that supports Iwi development to establish services such as eco tourism and cultural activities.

## **Recommendation: AGM for Taniwha springs be completed before March 2010.**

### **Best Land Use Reports**

*Current:* Identification of Maori owned Land within the rohe of Ngati Rangiwewehi.

*Future Direction:* Collaboration project with the Maori land court and owners to meet with the team and Hui around the Best Land use surrounding the Iwi Environment statements contained in the Plan.

*Rationale:* This will establish a good foundation of knowledge to identify sustainable land use activities within the rohe of Ngati Rangiwewehi. That enhances the future activities of the Iwi and minimises any limitations towards sustainable development for Current and Future generations.

## **Recommendation: that more Hui are held to discuss real and scenario impacts from Land development within the rohe of Ngati Rangiwewehi.**

### **Te Arawa Lakes Trust**

*Currently:* We have representation on the Trust through Te Ure o Uenukukopako and on Te

Pukenga Koeke o Te Arawa. This trust is seeking mandate for Te Arawa wide initiatives that benefit the whole of Te Arawa.

*Future:* improve communication strategies from Ngati Rangiwewehi to the representation on these trusts.

*Rationale:* To increase our influence and Rangatiratanga over Ngati Rangiwewehi natural resources as traditional owners e.g. of Te Motu Tapu a Tinirau and the lake bed of Te Rotorua Nui a Kahumatamomoe

## **Recommendation: decide and define the type of relationship that we will develop with the Te Arawa Lakes Trust in 2010 and beyond.**

### **Western / Northern Basin Strategy**

*Current:* 10 year Plan / Annual Plan –the Western / Northern Basin strategy is part of the review of the RDC district plan review carried out by RDC. This strategy covers / incorporates the entire Ngati Rangiwewehi rohe. Waimihia to Wilson’s Bay.

*Future Direction/ Rationale:* resource allocation to monitoring TLA’s and Regional councils are becoming increasingly important as we enter into direct negotiations for our Treaty Claims.

**Legislation** – currently we are more reactive than pro active i.e. resource consents, submissions, responsive, iwi perspectives. We want to be involved, however, we struggle with capacity i.e. people on the ground. Aim is to develop the capacity to enable us to become more proactive and informed

## **Recommendation: That resource is allocated to the Tari Taiao in order to move from m reactive to more proactive.**

**Environment Bay of Plenty / Rotorua District Council** is regulatory authorities and also funders,

*Current:* We are reactive to the actions of RDC and EBOP as they affect whanau, hapu, iwi and community generally.

The Environment Court did not award costs and paid a contribution to this account. TMONR was funded and underwritten by the Mangorewa Kaharoa Taumata Trust for a \$150,000.00. These matters have now been included into the Direct Negotiations with the Crown. The scoping opportunity to increase contact and develop relationships is appealing and will be explored in the future.

*Future Direction:* Court Decision released. Tribunal finding identified to support return of springs to Ngati Rangiwewehi. To improve iwi relationship with central and local government at all levels.

*Rationale:* Regional Policy statements of intent have significant impact on our future developments and need to have input into the design and relevance for Ngati Rangiwewehi.

**Recommendation: that further research is done to understand the activities being undertaken to facilitate an Agreement in Principle with the Regional Council.**

## Legal

### Treaty of Waitangi

*Current:* Wai Claims 218 & 219, 1200 and 1425. Work plan and Negotiations brief to March 2010 by reaching an "Agreement in Principle with Ngati Rangiwewehi, Ngati Rangiteaorere and Tapuika Iwi.

OTS signoff of Work plan v2, 26<sup>th</sup> November 09. Letter of funding approval for TMONR. Management / Operations team appointed on project basis

*Parties to the agreement:* N/Rangiwewehi opted to enter into TTT relationship and follow the cluster approach to Negotiations settlement. Relationship maintenance is managed by all three Iwi and Tukuroirangi Morgan is our Crown appointed Facilitator.

*Rationale:* TMONR renewed the terms of negotiation, July 2009. AIP in March 2010.

Negotiators: Te Rangikaheke Bidois, Tauri Morgan, Arthur Warren and Harata Paterson are Iwi appointed Negotiators.

**Recommendation: Special meeting / Hui-a-Iwi / Wananga of TMONR are called within the next six-eight weeks to consider our options of redress within the settlement package. Pekehaua Puna beneficiaries are invited to participate in the Hui.**

### Representation

*Current:* Ngati Rangiwewehi has a high level of representation across many spectrums. Te Ururoa Flavell Local MP and Louie Bidois Judge including the many PHD and MD's specialists, with educational representation, law, justice and social. Ngati Rangiwewehi has traditional association / membership to a number of local Trusts and / or organisations. Many of these appointments are now between 3-5 years; however some are 'lifetime' terms.

*Future Direction:* Identify and map iwi profiled members that have representation on Local, Regional, National and International organisations.

*Rationale:* Identify Trusts / organisations, on which we have Iwi representation, that we can have an expectation of collaboration to achieve influence to support Ngati Rangiwewehi.

**Recommendation: Develop a data set that clearly map relationships and information flows back and forth between Iwi members who want to contribute to the settlement Negotiations for Ngati Rangiwewehi.**

## ECONOMIC

**Ahu Whenua** (Waiwhero, Hinemoa, Hamurana)

*Current:* Creation of a single entity within which to sit N/Rangiwewehi land Trusts (Ahu Whenua) has been on the Agenda for the last three-four years.

Waiwhero block (Activities Club) lease outstanding.

Hamurana lease sits under the Ngati Rangiwewehi Charitable Trust due to its current legal ownership. i.e. DOC. (RCT have a 30 year lease of two areas with DOC, or pending TOW negotiation iwi ownership of the whole of the Hamurana Springs Reserve)

*Future Direction:* Sit the Waiwhero, Hinemoa St and any other existing appropriate and newly acquired Iwi Land under the one Ahu Whenua Trust.

Finalise lease on the Waiwhero block.

*Rationale:* Ease of management and for the future Iwi structure. Maori Land court advocates Ahu Whenua Trust for any commercial development of land holdings. Ahu Whenua would be the owner not the trustees.

The work required to replace trustees at present is onerous and not cost effective.

## **Recommendation: Undertake an economic analysis report to identify cost effectiveness and asset management for Ngati Rangiwewehi.**

### **Tourism:**

#### *Current:*

1. Hamurana Springs – 30 year Concession Lease with DOC signed July 2007
2. Taniwha Springs – AGM held on August 2007

*Future Direction:* we aim to develop an economic base around tourism utilising Hamurana and Taniwha springs (pending MOU approval with duly elected Pekehaua Puna Trustees).

*Rationale:* The signing of the concession with DOC has opened up opportunities for Eco-Tourism and Cultural Experiences. Potential also for Taniwha Springs. RDC and Western Basin Strategy submission will include the Awahou area, rural residential to allow for commercial developments, e.g. backpackers, fishing tours, home stays, noho marae, etc. Collaborative Business Venture between the two springs has potential

**Recommendation: Hui-a-Iwi / wananga to discuss and put in place our options. Business plans for development and proposals are needed. Both places have the potential to develop and introduce our rangatahi into the work force. The idea would be to set up an economic foundation of ongoing income support to our Marae & People.**

### **Taniwha Springs**

*Current:* WAI 218, Direct Negotiations. Environment court decision received. Agm to appoint new Pekehaua Puna Trustees.

*Future Direction:* Pekehaua Puna Trustees representatives are elected. Negotiators continue to progress the claims.

Further development options to support hand over to Pekehaua Puna Trustees pending new trustee ratification, could include potential Collaborative Business Venture between Neighbours ie RCT (Hamurana) & Pekehaua Puna 2 Trustees

*Rationale:* Pekehaua Puna needs to be managed by the Pekehaua Puna Trust as a standalone / separate Trust such as MKTT.

### **Pekehaua Puna Trustees**

*Current:* AGM was held August 2007. Pekehaua Puna has been and the ratification will need to be managed as part of Te Maru of Ngati Rangiwewehi Hui.

*Future Direction:* Management of this trust will eventually return to the appointed Pekehaua Puna Trustees. *A transition plan will need to be developed and approved as a part of the handover programme.* Further Hui is required to ratify new trustees and to remove deceased and resigned trustees; Trustees then develop strategic plan and budget. Recommend all Trustees to attend free Maori Trustee Training.

*Rationale:* Currently Pekehaua is being managed as part of Te Maru of Ngati Rangiwewehi forum, inherited from the previous Awahou Marae Committee forum. Management of this Trust needs to go back to the separate existing and newly appointed Pekehaua Puna Trustees.

### **Pekehaua No. 2 (Old School site)**

*Current:* Existing Ahu Whenua Trust (ex Section 438). This land is being used by Sue and Jarp VanDawsoret as farm land. Leased out by the Maori Trustees.

*Future Direction:* Research to be conducted into historic arrangements between Trustees and Sue and Jarp. Identify whether or not the Agreement is formal.

*Rationale:* formalised ie collaborative business ventures with neighbours or land split out from existing farm.

And create development plans suited to using the under utilised iwi whenua.

## **Recommendation: further research into the activities of the Maori Trustees and the land between Pekehaua Puna Number 1 and Number 2.**

### **Te Puni Kokiri**

*Current:* New application. RCT currently negotiating for project funding for the final year of a 3 year funded Iwi development Maori Potential fund.

*Future Direction:* Consolidation and development of iwi assets and resources.

*Rationale:* Updated Strategic Plan and Communication Strategy to inform next 12 months out to 2040.

## **Recommendation to secure funding to support the implementation of 2040 – e tu ana a Ngati Rangiwewehi.**

### **Te Wao o Tane (Wai 262 – Flora and Fauna & Maturanga Maori)**

Develop a strategy that supports the ongoing development of native flora and fauna for commercial and economic benefit.

### **Fisheries**

*Current:* Te Kotahitanga of Te Arawa Waka Fisheries, our delegate is Tangihaere McFarlane. AGM held March 2009, at Houmaitawhiti Marae. Need to monitor and support future election process. Fishing Strategy project funded by Te Kotahitanga o Te Arawa Waka.

Issue with respect to our share of fisheries funding from Te Ure o Uenukukopako remains outstanding.

*Future Direction:* Tangihaere is promoting the potential of development funding for iwi based commercial development – fisheries based e.g. hatcheries in Hamurana / Taniwha Springs

*Rationale:* Monitoring the processes and procedures of TKOTAW is required to ensure due process with respect to TMONR interests / assets. Implementation of Fisheries strategy 2010.

## **Recommendations: Pursue and settle issue with Te Ure o Uenukukopako through CEO.**

### **Funding Strategy Budgets / Funding –**

*Current:* a number of funding applications covering a wide range of projects were submitted over the period through the RCT and TMT, the majority of which were successful. Most, if not all, this funding has been expended and accountability reports provided to the relevant funders.

*Future Direction:* a funding strategy needs to be developed and approved by the iwi for submission. These funding applications cover a wide range of projects covering Environment Court hearing in Feb 2007, ongoing research for our TOW settlement process, Stage 2 of Marae Upgrade including new equipment, capacity building, iwi potential funding through TPK, Hamurana lease development, Taniwha Springs development and alternative funding to support the projects within the TPK application / strategy.

## **Recommendation: establish a finance sub-committee to assist with the setting of Annual and project/programme based budgets.**

### **Economic Development Unit**

*Current:* We haven't needed one.

*Future Direction:* TMONR to establish an economic development unit to manage and administer

the above economic kaupapa.

*Rationale:* TMONR is in a unique position. We have the traditional assets of the marae complex, managed by the Tarimano Marae Trustees. We have the Rangiwewehi Charitable Trust created to carry out the operations of the TMONR and the TMT. It is timely to be looking at an Economic Development Unit

The RCT and TMT are managing Land Trusts that provide economic benefit to the Iwi, including:

- fisheries funding from TKOTAW
- expectation of settlement proceeds from the Settlement and potential future development of those assets
- rental ex Waiwhero block (Awahou Activities Club)
- rental ex Hinemoa St block
- lease of two areas of Hamurana Springs
- potential access to research funding ex CFRT through Te Waka Pumau o Te Arawa Waka
- potential settlement proceeds ex Waitangi Tribunal Claims x 2
- Potential to access health, employment, education, housing and other funding for projects / programmes.

## **Recommendations: establish a sub-committee to develop a structure plan for such a unit.**

### **Social**

#### **Education**

*Current:* 2009/2010 has 2 projects planned

1. Ngati Rangiwewehi Day – Matariki 2010
2. Te Reo Development Plan – Iwi

*Future Direction:* An Iwi Education Strategy to be developed.

*Rationale:* Capacity building our iwi members through potential to apply to various providers to fund marae-based education / development programmes that we can run at Tarimano / Hamurana.

#### **Employment**

*Future Direction:* An employment strategy is still to be developed. Hamurana has potential to attract WINZ programmes

*Rationale:* Capacity building our iwi members through potential to apply to various providers to fund marae-based employment / development programmes that we can run at Tarimano / Hamurana

Recommendation: recruitment of appropriate event managers to support Iwi initiatives.

#### **Personnel Training and Development**

*Current:* We have a number of skilled and talented iwi members who dedicate amounts of their time and energy at any given time (usually short to medium term). They have acquired these skills through their own efforts.

*Future Direction:* A human resource strategy to support, capture and enhance that skill base so we can keep that expertise and passion for long term.

*Rationale:* Capacity building our iwi members; ensuring we have a succession plan in place; seeking funding to support, educate, employ and retain paid personnel to manage and run Iwi business as appropriate

#### **Health- Community Public and Hospital, Whanau Ora Health Assessment.**

*Current:* We have a relationship with Te Roopu Hauora o Te Arawa (Iwi Health Governance



Board). Rauroha Clarke has been our representative on that Board for 2 years. We also have a working relationship with Te Whare Hauora o Ngongotaha. We have two iwi representatives on that Board (Cherry Nikora & Anaru Bidois).

*Future Direction:* Relationship with Te Whare Hauora o Ngongotaha needs reviewing.

An Iwi Health strategy needs to be developed (Iwi Health Plan).

*Rationale:* Capacity building our iwi members through potential to apply to various providers to fund marae-based health programmes that we can run at Tarimano / Hamurana.

**Recommendation: we develop our Own Iwi health Plan, through a Needs analysis, collecting relevant data of those members who will utilize Iwi lead health initiatives.**

**Housing** – Papakainga, Kaumatua, Private

*Current:* Potential to include TMONR housing aspirations / strategy in IMP and Western / Northern Basin Strategy

*Future direction:* A housing strategy needs to be developed e.g. Eco housing.

Housing within Awahou Village will need the Regional Council and Local Council regulatory requirements, e.g. septic tanks, etc

*Rationale:* We need to indicate our intent to RDC and EBOP so that any housing development aspirations of members of the Iwi are on record at least. EBOP Rule 11 etc impacts on ability to develop any land in close proximity to waterways ie lakes and rivers, and requires alternative land development options.

**Recommendation: That the research options around housing continue including the liaison with MKTT. MKTT who have commissioned a report on buying a franchise with a local manufacturing plant, possible JV between MKTT and Ngati Rangiwewehi.**